



September 24, 2010

Major General David F. Bice, USMC (Ret.)
Executive Director
Joint Guam Program Office
Department of the Navy
Office of the Assistant Secretary
(Installations and Environment)
1000 Navy Pentagon
Washington, D.C. 20350-1000

Re: Guam Memorial Hospital

Dear Major General Bice,

The Record of Decision outlines the federal government's attempt to avoid overwhelming Guam's potable water and wastewater systems during the buildup. This will be accomplished through the use of force flow reduction and the Adaptive Program Management (APM) plan to be implemented by the Civil-Military Coordination Council (CMCC). With constraints existing at Guam Memorial Hospital (GMH), will these same management techniques be used if civilian medical care begins to suffer?

With no funding sources identified to finance the upgrades that GMH needs, what plan will be used should the hospital become overburdened during peak construction years? Will the CMCC have the authority to slow the pace of construction if GMH becomes overwhelmed and services to the civilian community are compromised? I continue to insist that the issue of the hospital remains a "chokepoint" to the buildup and that funding must be found for hospital upgrades.

Last April, the Obama Administration sought authority from Congress to allow DoD to transfer funds to the Department of Transportation to finance infrastructure needs at the Port of Guam. I propose that this same strategy could be implemented to secure the funds necessary for the hospital when the 2011 Defense Authorization is voted upon after the November election.

Sincerely,

A handwritten signature in black ink, appearing to read "B.J.F. Cruz". The signature is stylized and cursive.

B.J.F. Cruz